

AMETEK, Inc.
Reconciliations of Non-GAAP Financial Measures (Unaudited)

EBITDA

EBITDA represents earnings before interest, income taxes, depreciation and amortization. EBITDA is presented because the Company is aware that it is used by rating agencies, securities analysts, investors and other parties in evaluating the Company. It should not be considered, however, as an alternative to operating income as an indicator of the Company's operating performance or as an alternative to cash flows as a measure of the Company's overall liquidity as presented in the Company's consolidated financial statements. The table below presents the reconciliation of net income reported in accordance with U.S. GAAP to EBITDA.

(In millions)	Three Months Ended	Year Ended	Year Ended December 31,		
	December 31, 2020	December 31, 2020	2019	2018	2017
Net income.....	\$ 221.0	\$ 872.4	\$ 861.3	\$ 777.9	\$ 681.5
Add (deduct):					
Interest expense.....	19.5	86.1	88.5	82.2	98.0
Interest income.....	(0.4)	(2.1)	(4.0)	(1.7)	(2.0)
Income taxes.....	55.7	209.9	208.5	209.8	115.3
Depreciation.....	26.1	101.3	101.4	85.4	82.0
Amortization.....	38.8	154.0	132.6	114.1	101.2
EBITDA.....	<u>\$ 360.7</u>	<u>\$ 1,421.6</u>	<u>\$ 1,388.3</u>	<u>\$ 1,267.7</u>	<u>\$ 1,076.0</u>

FREE CASH FLOW

Free cash flow represents cash flow from operating activities less capital expenditures. Free cash flow is presented because the Company is aware that it is used by rating agencies, securities analysts, investors and other parties in evaluating the Company. (Also see EBITDA headnote above). The table below presents the reconciliation of cash flow from operating activities reported in accordance with U.S. GAAP to free cash flow.

(In millions)	Three Months Ended	Year Ended	Year Ended December 31,		
	December 31, 2020	December 31, 2020	2019	2018	2017
Cash provided by operating activities.....	\$ 385.9	\$ 1,281.0	\$ 1,114.4	\$ 925.5	\$ 833.3
Deduct: Capital expenditures.....	(37.0)	(74.2)	(102.3)	(82.1)	(75.1)
Free cash flow.....	348.9	1,206.8	1,012.1	843.4	758.2
Add: Special defined benefit pension plans contributions.....	-	-	-	-	50.1
Adjusted free cash flow.....	<u>\$ 348.9</u>	<u>\$ 1,206.8</u>	<u>\$ 1,012.1</u>	<u>\$ 843.4</u>	<u>\$ 808.3</u>

NET DEBT AS A PERCENTAGE OF CAPITALIZATION

Net debt represents total debt, net minus cash and cash equivalents. Net debt is presented because the Company is aware that it is used by rating agencies, securities analysts, investors and other parties in evaluating the Company. (Also see EBITDA headnote above). The table below presents the reconciliation of total debt, net reported in accordance with U.S. GAAP to net debt.

(In millions)	December 31, 2020	December 31,		
		2019	2018	2017
Total debt, net.....	\$ 2,413.7	\$ 2,768.7	\$ 2,632.7	\$ 2,174.3
Less: Cash and cash equivalents.....	(1,212.8)	(393.0)	(354.0)	(646.3)
Net debt.....	1,200.9	2,375.7	2,278.7	1,528.0
Stockholders' equity.....	5,949.3	5,115.5	4,241.9	4,027.6
Capitalization (net debt plus stockholders' equity).....	<u>\$ 7,150.2</u>	<u>\$ 7,491.2</u>	<u>\$ 6,520.6</u>	<u>\$ 5,555.6</u>
Net debt as a percentage of capitalization.....	<u>16.8%</u>	<u>31.7%</u>	<u>34.9%</u>	<u>27.5%</u>

AMETEK, Inc.
Reconciliations of GAAP to Non-GAAP Financial Measures
(In thousands, except per share amounts)
(Unaudited)

	Three Months Ended December 31,		Year Ended December 31,	
	2020	2019	2020	2019
EIG Segment operating income (GAAP)	\$ 236,007	\$ 229,859	\$ 770,620	\$ 865,307
Realignment costs	-	-	22,846	-
Adjusted EIG Segment operating income (Non-GAAP)	<u>\$ 236,007</u>	<u>\$ 229,859</u>	<u>\$ 793,466</u>	<u>\$ 865,307</u>
EMG Segment operating income (GAAP)	\$ 79,808	\$ 84,602	\$ 324,962	\$ 387,931
Realignment costs	-	-	20,890	-
Adjusted EMG Segment operating income (Non-GAAP)	<u>\$ 79,808</u>	<u>\$ 84,602</u>	<u>\$ 345,852</u>	<u>\$ 387,931</u>
Operating income (GAAP)	\$ 298,113	\$ 297,655	\$ 1,027,884	\$ 1,177,380
Realignment costs	-	-	43,928	-
Adjusted Operating income (Non-GAAP)	<u>\$ 298,113</u>	<u>\$ 297,655</u>	<u>\$ 1,071,812</u>	<u>\$ 1,177,380</u>
Income before income taxes (GAAP)	\$ 276,707	\$ 267,980	\$ 1,082,309	\$ 1,069,748
Realignment costs	-	-	43,928	-
Gain from sale of Reading Alloys	-	-	(141,020)	-
Adjusted Income before income taxes (Non-GAAP)	<u>\$ 276,707</u>	<u>\$ 267,980</u>	<u>\$ 985,217</u>	<u>\$ 1,069,748</u>
Net income (GAAP)	\$ 221,025	\$ 220,777	\$ 872,439	\$ 861,297
Realignment costs	-	-	43,928	-
Income tax benefit on realignment costs	-	-	(10,293)	-
Gain from sale of Reading Alloys	-	-	(141,020)	-
Income tax expense on sale of business	-	-	31,446	-
Adjusted Net income (Non-GAAP)	<u>\$ 221,025</u>	<u>\$ 220,777</u>	<u>\$ 796,500</u>	<u>\$ 861,297</u>
Diluted earnings per share (GAAP)	\$ 0.95	\$ 0.96	\$ 3.77	\$ 3.75
Realignment costs	-	-	0.19	-
Income tax benefit on realignment costs	-	-	(0.04)	-
Gain from sale of Reading Alloys	-	-	(0.61)	-
Income tax charge on gain on sale of Reading Alloys	-	-	0.14	-
Pretax amortization of acquisition-related intangible assets	0.17	0.16	0.67	0.58
Income tax benefit on amortization of acquisition-related intangible assets	(0.04)	(0.04)	(0.16)	(0.14)
Rounding	-	-	(0.01)	-
Adjusted Diluted earnings per share (Non-GAAP)	<u>\$ 1.08</u>	<u>\$ 1.08</u>	<u>\$ 3.95</u>	<u>\$ 4.19</u>
EIG Segment operating margin (GAAP)	28.8%	26.1%	25.8%	26.0%
Realignment costs	-	-	0.7%	-
Adjusted EIG Segment operating margin (Non-GAAP)	<u>28.8%</u>	<u>26.1%</u>	<u>26.5%</u>	<u>26.0%</u>
EMG Segment operating margin (GAAP)	21.0%	19.9%	21.0%	21.1%
Realignment costs	-	-	1.3%	-
Adjusted EMG Segment operating margin (Non-GAAP)	<u>21.0%</u>	<u>19.9%</u>	<u>22.3%</u>	<u>21.1%</u>
Operating income margin (GAAP)	24.9%	22.8%	22.6%	22.8%
Realignment costs	-	-	1.0%	-
Adjusted Operating income margin (Non-GAAP)	<u>24.9%</u>	<u>22.8%</u>	<u>23.6%</u>	<u>22.8%</u>

Reconciliations of GAAP to Non-GAAP Financial Measures
(In thousands, except per share amounts)
(Unaudited)

	2019	2018	2017	2016	2015 ⁽¹⁾	2014 ⁽¹⁾	2013 ⁽¹⁾	2012 ⁽¹⁾	2011 ⁽¹⁾	2010 ⁽¹⁾	2009 ⁽¹⁾
EIG Segment operating income (GAAP)	\$ 865,307	\$ 782,144	\$ 671,646	\$ 571,077	\$ 639,399	\$ 612,992	\$ 552,110	\$ 497,116	\$ 420,197	\$ 316,184	\$ 232,875
Realignment costs	-	-	4,534	12,355	18,518	-	-	-	-	-	-
Indefinite-lived intangibles impairment	-	-	-	9,200	-	-	-	-	-	-	-
Zygo integration costs	-	-	-	-	-	18,877	-	-	-	-	-
Adjusted EIG Segment operating income (Non-GAAP)	<u>\$ 865,307</u>	<u>\$ 782,144</u>	<u>\$ 676,180</u>	<u>\$ 592,632</u>	<u>\$ 657,917</u>	<u>\$ 631,869</u>	<u>\$ 552,110</u>	<u>\$ 497,116</u>	<u>\$ 420,197</u>	<u>\$ 316,184</u>	<u>\$ 232,875</u>
EMG Segment operating income (GAAP)	\$ 387,931	\$ 363,765	\$ 306,779	\$ 274,234	\$ 318,098	\$ 335,046	\$ 309,402	\$ 292,205	\$ 262,710	\$ 210,397	\$ 166,582
Realignment costs	-	-	12,252	11,644	17,298	-	-	-	-	-	-
Indefinite-lived intangibles impairment	-	-	-	4,700	-	-	-	-	-	-	-
Adjusted EMG Segment operating income (Non-GAAP)	<u>\$ 387,931</u>	<u>\$ 363,765</u>	<u>\$ 319,031</u>	<u>\$ 290,578</u>	<u>\$ 335,396</u>	<u>\$ 335,046</u>	<u>\$ 309,402</u>	<u>\$ 292,205</u>	<u>\$ 262,710</u>	<u>\$ 210,397</u>	<u>\$ 166,582</u>
Operating income (GAAP)	\$ 1,177,380	\$ 1,075,540	\$ 903,620	\$ 790,979	\$ 907,716	\$ 898,586	\$ 815,079	\$ 745,872	\$ 635,941	\$ 482,158	\$ 366,050
Realignment costs	-	-	16,786	25,556	36,605	-	-	-	-	-	-
Charitable donations	-	-	5,000	-	-	-	-	-	-	-	-
Indefinite-lived intangibles impairment	-	-	-	13,900	-	-	-	-	-	-	-
Zygo integration costs	-	-	-	-	-	18,877	-	-	-	-	-
Adjusted Operating income (Non-GAAP)	<u>\$ 1,177,380</u>	<u>\$ 1,075,540</u>	<u>\$ 925,406</u>	<u>\$ 830,435</u>	<u>\$ 944,321</u>	<u>\$ 917,463</u>	<u>\$ 815,079</u>	<u>\$ 745,872</u>	<u>\$ 635,941</u>	<u>\$ 482,158</u>	<u>\$ 366,050</u>
Diluted earnings per share (GAAP)	\$ 3.75	\$ 3.34	\$ 2.94	\$ 2.19	\$ 2.45	\$ 2.37	\$ 2.10	\$ 1.88	\$ 1.58	\$ 1.18	\$ 0.85
Realignment costs	-	-	0.07	0.11	0.15	-	-	-	-	-	-
Income tax benefit on realignment costs	-	-	(0.02)	(0.04)	(0.05)	-	-	-	-	-	-
Charitable donations	-	-	0.02	-	-	-	-	-	-	-	-
Income tax benefit on charitable donations	-	-	(0.01)	-	-	-	-	-	-	-	-
Net deferred tax revaluation due to Tax Reform	-	(0.01)	(0.80)	-	-	-	-	-	-	-	-
Deemed repatriation of foreign earnings due to Tax Reform	-	(0.04)	0.41	-	-	-	-	-	-	-	-
Indefinite-lived intangibles impairment	-	-	-	0.06	-	-	-	-	-	-	-
Income tax benefit on indefinite-lived intangibles impairment	-	-	-	(0.02)	-	-	-	-	-	-	-
Zygo integration costs	-	-	-	-	-	0.07	-	-	-	-	-
Income tax benefit on Zygo integration costs	-	-	-	-	-	(0.02)	-	-	-	-	-
Pretax amortization of acquisition-related intangible assets	0.58	0.49	0.44	0.45	0.33	0.30	0.25	0.21	0.15	0.11	0.10
Income tax benefit on amortization of acquisition-related intangible assets	(0.14)	(0.12)	(0.15)	(0.16)	(0.11)	(0.10)	(0.09)	(0.07)	(0.05)	(0.04)	(0.04)
Adjusted Diluted earnings per share (Non-GAAP)	<u>\$ 4.19</u>	<u>\$ 3.66</u>	<u>\$ 2.90</u>	<u>\$ 2.59</u>	<u>\$ 2.77</u>	<u>\$ 2.62</u>	<u>\$ 2.26</u>	<u>\$ 2.02</u>	<u>\$ 1.68</u>	<u>\$ 1.25</u>	<u>\$ 0.91</u>
EIG Segment operating margin (GAAP)	26.0%	25.8%	25.0%	24.2%	26.5%	25.3%	27.1%	26.5%	25.5%	23.9%	20.3%
Realignment costs	-	-	0.1	0.5	0.7	-	-	-	-	-	-
Indefinite-lived intangibles impairment	-	-	-	0.4	-	-	-	-	-	-	-
Zygo integration costs	-	-	-	-	-	0.8	-	-	-	-	-
Adjusted EIG Segment operating margin (Non-GAAP)	<u>26.0%</u>	<u>25.8%</u>	<u>25.1%</u>	<u>25.1%</u>	<u>27.2%</u>	<u>26.1%</u>	<u>27.1%</u>	<u>26.5%</u>	<u>25.5%</u>	<u>23.9%</u>	<u>20.3%</u>
EMG Segment operating margin (GAAP)	21.1%	20.0%	19.1%	18.5%	20.4%	20.9%	19.8%	20.0%	19.6%	18.3%	17.5%
Realignment costs	-	-	0.8	0.8	1.1	-	-	-	-	-	-
Indefinite-lived intangibles impairment	-	-	-	0.3	-	-	-	-	-	-	-
Adjusted EMG Segment operating margin (Non-GAAP)	<u>21.1%</u>	<u>20.0%</u>	<u>19.9%</u>	<u>19.6%</u>	<u>21.5%</u>	<u>20.9%</u>	<u>19.8%</u>	<u>20.0%</u>	<u>19.6%</u>	<u>18.3%</u>	<u>17.5%</u>
Operating income margin (GAAP)	22.8%	22.2%	21.0%	20.6%	22.8%	22.3%	22.7%	22.4%	21.3%	19.5%	17.4%
Realignment costs	-	-	0.4	0.7	1.0	-	-	-	-	-	-
Charitable donations	-	-	0.1	-	-	-	-	-	-	-	-
Indefinite-lived intangibles impairment	-	-	-	0.3	-	-	-	-	-	-	-
Zygo integration costs	-	-	-	-	-	0.5	-	-	-	-	-
Adjusted Operating income margin (Non-GAAP)	<u>22.8%</u>	<u>22.2%</u>	<u>21.5%</u>	<u>21.6%</u>	<u>23.8%</u>	<u>22.8%</u>	<u>22.7%</u>	<u>22.4%</u>	<u>21.3%</u>	<u>19.5%</u>	<u>17.4%</u>

(1) - Amounts do not include the adoption of ASU 2017-07, *Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*.

AMETEK, Inc.
Reconciliations of GAAP to Non-GAAP Financial Measures
(Unaudited)

	Diluted Earnings Per Share										Forecasted Diluted Earnings Per Share			
											Three Months Ended		Year Ended	
	Three Months Ended					Three Months Ended					March 31,		December 31,	
	March 31, 2019	June 30, 2019	Sep. 30, 2019	Dec. 30, 2019	Year Ended 2019	March 31, 2020	June 30, 2020	Sep. 30, 2020	Dec. 30, 2020	Year Ended 2020	Low 2021	High 2021	Low 2021	High 2021
Diluted earnings per share (GAAP)	\$ 0.89	\$ 0.94	\$ 0.96	\$ 0.96	\$ 3.75	\$ 1.22	\$ 0.72	\$ 0.88	\$ 0.95	\$ 3.77	\$ 0.84	\$ 0.89	\$ 3.68	\$ 3.80
Pretax amortization of acquisition-related intangible assets	0.14	0.14	0.13	0.16	0.58	0.17	0.16	0.17	0.17	0.67	0.17	0.17	0.66	0.66
Income tax benefit on amortization of acquisition-related intangible assets	(0.03)	(0.03)	(0.03)	(0.04)	(0.14)	(0.04)	(0.04)	(0.04)	(0.04)	(0.16)	(0.04)	(0.04)	(0.16)	(0.16)
Realignment costs	-	-	-	-	-	0.19	-	-	-	0.19	-	-	-	-
Income tax benefit on realignment costs	-	-	-	-	-	(0.04)	-	-	-	(0.04)	-	-	-	-
Gain from sale of Reading Alloys	-	-	-	-	-	(0.61)	-	-	-	(0.61)	-	-	-	-
Income tax charge on gain on sale of Reading Alloys	-	-	-	-	-	0.14	-	-	-	0.14	-	-	-	-
Rounding	-	-	-	-	-	(0.01)	-	-	-	(0.01)	-	-	-	-
Adjusted Diluted earnings per share (Non-GAAP)	<u>\$ 1.00</u>	<u>\$ 1.05</u>	<u>\$ 1.06</u>	<u>\$ 1.08</u>	<u>\$ 4.19</u>	<u>\$ 1.02</u>	<u>\$ 0.84</u>	<u>\$ 1.01</u>	<u>\$ 1.08</u>	<u>\$ 3.95</u>	<u>\$ 0.97</u>	<u>\$ 1.02</u>	<u>\$ 4.18</u>	<u>\$ 4.30</u>

Use of Non-GAAP Financial Information

The Company supplements its consolidated financial statements presented on a U.S. generally accepted accounting principles ("GAAP") basis with certain non-GAAP financial information to provide investors with greater insight, increased transparency and allow for a more comprehensive understanding of the information used by management in its financial and operational decision-making. Reconciliation of non-GAAP measures to their most directly comparable GAAP measures are included in the accompanying financial tables. These non-GAAP financial measures should be considered in addition to, and not as a replacement for, or superior to, the comparable GAAP measure, and may not be comparable to similarly titled measures reported by other companies.

The Company believes that these measures provide useful information to investors by reflecting additional ways of viewing AMETEK's operations that, when reconciled to the comparable GAAP measure, helps our investors to better understand the long-term profitability trends of our business, and facilitates easier comparisons of our profitability to prior and future periods and to our peers.