
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 6, 2026

AMETEK, Inc.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

1-12981
(Commission
File Number)

14-1682544
(IRS Employer
Identification No.)

1100 Cassatt Road
Berwyn, Pennsylvania
(Address of principal executive offices)

19312
(Zip Code)

Registrant's telephone number, including area code: (610) 647-2121

Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Title of each class
Common Stock, \$0.01 Par Value (voting)

Securities registered pursuant to Section 12(b) of the Act:
Trading symbol(s)
AME

Name of each exchange on which registered
New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 8.01 Other Events

On May 6, 2026, the Company issued a press release announcing it has entered into a definitive agreement to acquire a portfolio of instrumentation businesses from Indicor, LLC ("Indicor Instrumentation"). A copy of the release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

On May 6, 2026, the Company held a conference call with investors to discuss Indicor Instrumentation. A copy of the investor presentation is furnished as Exhibit 99.2 to this Current Report on Form 8-K.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

<u>Exhibit No.</u>	<u>Description</u>
99.1	Press Release dated May 6, 2026, "AMETEK Announces Agreement to Acquire Indicor Instrumentation"
99.2	Investor Presentation dated May 6, 2026
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMETEK, Inc.

May 6, 2026

By: /s/ ROBERT J. AMODEI
Name: Robert J. Amodei
Title: Senior Vice President – Controller



NEWS RELEASE



AMETEK Announces Agreement to Acquire Indicor Instrumentation

Berwyn, Pa., May 6, 2026 - AMETEK, Inc. (NYSE: AME) today announced that it has entered into a definitive agreement to acquire a portfolio of instrumentation businesses from Indicor, LLC ("Indicor Instrumentation") in an all-cash transaction valued at approximately \$5.0 billion.

Indicor Instrumentation is a group of leading businesses that design and manufacture mission critical solutions for demanding industrial and scientific applications. Its products serve customers across attractive end markets that align closely with AMETEK's existing portfolio and generate a substantial base of recurring revenue from consumables, services, and aftermarket support.

"Indicor is an exceptional fit for AMETEK," said David A. Zapico, AMETEK Chairman and Chief Executive Officer. "In a single transaction, we are adding a high-quality group of businesses with differentiated technologies, strong market positions, and attractive growth prospects. We see meaningful potential to create value through integration into AMETEK's operating model."

Indicor Instrumentation generates approximately \$1.1 billion in annual sales and has profitability levels consistent with AMETEK. Following closing of the transaction, the businesses will be integrated into AMETEK's Electronic Instruments Group (EIG) and Electromechanical Group (EMG) based on product offerings and market alignment.

AMETEK plans to fund the acquisition through borrowings under its existing credit facility and new debt issuance. The transaction is subject to customary closing conditions, including applicable regulatory approvals, and is expected to close in the second half of 2026.

AMETEK will host a conference call to discuss the acquisition at 8:00 a.m. Eastern Time on May 6, 2026. The live audio webcast will be available and later archived in the Investors section of www.ametek.com.

Corporate Profile:

AMETEK (NYSE: AME) is a leading global provider of industrial technology solutions serving a diverse set of attractive niche markets with annual sales of approximately \$7.5 billion. The AMETEK Growth Model integrates the Four Growth Strategies - Operational Excellence, Technology Innovation, Global and Market Expansion, and Strategic Acquisitions - with a disciplined focus on cash generation and capital deployment. AMETEK's objective is double-digit percentage growth in earnings per share over the business cycle and a superior return on total capital. Founded in 1930, AMETEK has been listed on the NYSE for over 95 years and is a component of the S&P 500. For more information, visit www.ametek.com.

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May 2026

Ametek's Strategic Acquisition of Indicor Instrumentation



Cautionary Statements

Statements in this presentation that are not historical in nature are considered “forward-looking statements” and are subject to change based on various risk factors and uncertainties that may cause actual results to differ significantly from expectations. Those factors are contained in AMETEK’s Securities and Exchange Commission filings. AMETEK disclaims any intention or obligation to update or revise any forward-looking statements.

In this presentation certain non-GAAP financial measures may be used. Please see the Investors section of AMETEK’s website (www.ametek.com) for a reconciliation to the appropriate GAAP measure.



acquisition overview

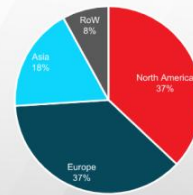
- Highly strategic acquisition of a portfolio of industrial technology businesses
- Unique opportunity to acquire scaled portfolio of respected brands aligned with AMETEK's growth strategy
- Provider of differentiated mission-critical solutions serving attractive end markets
- Strong strategic and operational fit expected to drive meaningful shareholder value creation
- ~\$1.1 billion in annual sales



Compelling strategic fit and value creation

- **Strategic alignment:** Perfect fit with AMETEK's mission-critical niche market strategy
- **Diversified exposure:** Complementary end markets and balanced geographic mix
- **Recurring revenue:** ~50% aftermarket mix reinforced by strong IP and embedded customer relationships
- **Synergy opportunity:** Annualized synergies of 10% to 12% of sales
- **Financial returns:** Year 1 cash earnings accretion and strong returns on capital

By Geography



By Aftermarket / OE



Businesses closely aligned with the Ametek portfolio

Electronic Instruments Group (EIG)



Electromechanical Group (EMG)



End Market	AMETEK	AMETEK + Indicor
Medical	21%	20%
Aerospace & Defense	18%	17%
Power	10%	10%
Research	10%	10%
Semiconductor	5%	4%
Oil & Gas	4%	6%
Food & Beverage	3%	4%
General Industrial & Other	29%	29%

5 Close end market alignment and distributed integration reduces risk



Transaction Overview

Consideration and Valuation

- Cash consideration of \$5.0B
- Represents ~14x EBITDA

Financing

- Funded through credit facility borrowings and new debt
- Expected leverage at closing ~2.3x

Financial Impact

- Attractive cash earnings accretion in Year 1 and strong returns on capital
- Profitability in-line with AMETEK; typical synergies of 10% to 12% of sales











Timing and Approvals

- Subject to customary closing conditions and regulatory approvals
- Transaction expected to close in 2nd half 2026

Leveraging balance sheet flexibility to acquire a **strategically-aligned portfolio** of high-quality businesses and **create shareholder value**



A closer look at indicor instrumentation businesses

Business	Business Description	AMETEK Reportable Segment	Key End Markets
 Struers	Sample preparation solutions and services for quality control and research applications	EIG	Research, Aero & Defense, General Industrial
 TECHNOLOG	Remote monitoring and control solutions and services for the utility and critical infrastructure markets	EIG	Utilities, Infrastructure
 PAC	Advanced laboratory and process analytical instruments for use in mission critical testing applications	EIG	Energy, Research, MedTech
 amot	Actuation solutions used to optimize operating performance, reduce emissions and ensure safe operations	EMG	Power, Energy
 HANSEN	Control solutions used to ensure safety across food processing and pharmaceutical applications	EMG	Food & Beverage, General Industrial
 ALPHA TECHNOLOGIES	Advanced laboratory and quality control instruments and services in support of materials analysis	EIG	Aero & Defense, General Industrial
 Dynisco	Process control instrumentation and aftermarket services for laboratory and quality control applications	EIG	General Industrial
 METRIX	Monitoring and sensing solutions for use in gas turbines and other mission critical applications	EIG	Power, General Industrial
 Agri	In-line and laboratory process inspection equipment for use in food and beverage and packaging industries	EIG	Food & Beverage, General Industrial
 FLOW	Precision flow measurement solutions and services for mission critical applications	EIG	Aero & Defense, Energy



Strategically and financially compelling acquisition

- **Strategic fit:** Complementary to AMETEK's mission-critical niche market strategy
- **Scale & diversification:** ~\$1.1B in sales across diversified end markets, technologies and geographies
- **Resilient revenue:** ~50% recurring aftermarket revenue with deep customer relationships
- **Value creation:** 10% to 12% annualized synergies through the AMETEK Growth Model
- **Strong returns:** Year 1 cash earnings accretion and strong returns on capital



- Q & A

AMETEK[®]
